

### Staff Report to the Board of Education

**April 19, 2023** 

# 2023-2024 BUDGET – SUPERINTENDENT'S RECOMMENDATIONS

Adrian Johnson, Secretary-Treasurer

#### **BOARD DIRECTION**

At the March 1, 2023 Committee of the Whole, the Board indicated the following priorities for the 2023-2024 budget.

- 1. Education Assistant Support
- 2. Mental Health and Wellness of students and staff
- 3. Truth and Reconciliation
- 4. Climate Action

The Superintendent addressed those priorities in the preliminary recommendations presented to the Board at a Special Meeting on April 5. The Board passed the following motion:

That the proposed budget changes for 2023-2024 included in the report dated April 5, 2023 be distributed for comments and further input.

#### **RECOMMENDATION**

The Superintendent recommends the following motion:

That the Superintendent's recommended budget changes for 2023-2024 presented in the report dated April 19, 2023 be approved.

# PROPOSED BUDGET CHANGES

The table below shows the Superintendent's recommended budget changes from the 2022-2023 Amended Budget to the proposed 2023-24 Original Budget. A detailed breakdown of the 2022-2023 amended budget can be found on the School District's website, <a href="here">here</a>.

These changes are consistent with the preliminary recommendations made in the April 5<sup>th</sup> report. The only updates to that report are:



- Revising the forecast FTE of additional classroom teachers to 1.7FTE (from 4.7 FTE) based on updated enrolment and division composition forecasts.
- Increasing the estimated impact of inflation on benefit costs by \$356,000 based on current spending trends.

References in bold reflect the Board's priorities. Link of each expense line to strategic plan goals is on the right, with the following abbreviations used for each of the three pillars:

- LE Leadership Excellence
- CC Community Connections
- SS Student Success

| Change \$                 | Description  | Strat. Plan |
|---------------------------|--|-------------|
| REVENUE                   |  |             |
| \$713,000                 | Forecast increase enrolment of about 90 students   |             |
| \$780,000                 | Forecast increase in number of students with funded designations. The number of students with funded designations increased from September 2022 to February 2023. This forecast assumes the number of designated students remains the same as recorded in February.  |             |
| \$113,000                 | Forecast increase in number of students with funded English Language Learner (ELL) needs   |             |
| \$4,773,000               | Increase in operating grant for wage and benefit increases for unionized staff   |             |
| \$183,000                 | Increase in targeted Indigenous Education funding.   |             |
| \$6,562,000               | Forecast total increase in revenue   |             |
| EXPENSES                  |  |             |
| Supports for              | increased enrolment  |             |
| \$300,000                 | Increase of 2.5 full-time equivalent (FTE) ELL teachers to support additional ELL students. In September 2021, the District had 156 ELL students. There was no increase in ELL staffing for the 2022-23 school year. 326 ELL students are forecast for September 2023, over doubling the number of funded ELL students from 2021-22. | SS1         |
| \$204,000                 | 1.7 FTE additional classroom teachers to accommodate enrolment growth.   | SS – all    |
| \$300,000                 | <b>7 additional Education Assistant positions</b> to support additional student needs. The forecast number of students with special needs is projected to be the same as now. This is an improvement on existing service levels.   | SS1         |
| \$430,000                 | Additional SBRT positions and North Okanagan Youth and Family Services Society (NOYFSS) workers to support additional student needs. <b>Additional NOYFSS</b> workers supports student mental health.  | SS1         |
| \$50,000                  | Therapy assistant position to support the Board's occupational therapists and physiotherapist. (OT/PT).  | SS1         |
| Inflationary <sub> </sub> | pressures  |             |
| \$4,896,000               | Wage and benefit increases of 5.5% for all staff. It is likely that staff will become entitled to a further 1.25% cost of living allowance. This has yet to be confirmed and will likely be offset by an equal funding commitment.   | LE5         |
| \$167,000                 | 1.4 FTE additional teachers to allow for increase in prep time for elementary school teachers from 110 minutes a week to 120 minutes a week.   | SS – all    |



| Change \$       | Description   | Strat. Plan |
|-----------------|---|-------------|
| \$100,000       | Estimate of additional funds needed to maintain existing services provided by   | SS1, CC4    |
|                 | third parties (OT/PT, NOYFSS, WhiteValley Community Services, other service providers)  |             |
| \$100,000       | Other inflationary pressures, such as utility costs, vehicle fuel, software licensing costs. This is small in proportion to the District's service and supply costs.  | LE1         |
| Cost allocation | ons   |             |
| 183,000         | Increase in targeted Indigenous Education expenditure in line with funding. This primarily offsets inflationary pressures within the targeted expenditure. The targeted funding partly supports the Board's strategic commitment to the <b>Truth and Reconciliation Calls to Action</b> . | CC1, CC2    |
| -\$460,000      | Allocation of existing Early Learning staff teachers (3.0 FTE) and management (0.4 FTE) to targeted Integrated Inquiry project.   | SS2         |
| -\$100,000      | Allocate food programs funded by Community Link to new targeted food security funding. The province has not yet confirmed the amount of the new funding.  | SS - all    |
| Service impro   | ovements  |             |
| \$240,000       | 2.0 FTE new teacher positions to support <b>climate action</b> and anti-racism education and teacher mentorship   | SS10, CC3   |
| \$50,000        | Mental health team development  |             |
| \$24,000        | Increase of Sexual Health teacher time by 0.2 FTE to 0.4 FTE to support SOGI education with an associated impact on <b>student mental health.</b>   | SS6, CC3    |
| \$20,000        | To improve the accessibility of our facilities.   | SS1         |
| \$20,000        | Increase funding for staff Wellness Committee from \$21,000 to \$41,000 <b>to support staff mental health</b> . This provides additional funds for school sites and to ensure support staff not based at school sites have access to wellness resources.                                  | SS6         |
| \$60,000        | Additional counselling time to support <b>student mental health.</b>  | SS6         |
| \$35,000        | Creation of annual fund of \$35,000 to be used for clerical training and associated wage costs. This is a requirement of the CUPE collective agreement.   | LE2         |
| \$48,000        | Increase of teacher librarian time of 0.4 FTE (additional 0.1 FTE allocated to various schools).  | SS – all    |
| \$6,667,000     | Increase in expense budget  |             |
| \$105,000       | Overall change  |             |

The Board indicated direction that existing **Education Assistants** be utilized more extensively through increasing their hours. Staff will achieve this by:

- Continuing to encourage schools to support and fund Education Assistant attendance at meetings related to the students they are assigned to.
- Continuing to encourage schools to include Education Assistants in relevant aspects of school staff meetings.

Staff will track additional time assigned to Education Assistants over and above their posted position. This will form a measure of the success of these initiatives. School operating budgets will cover these costs.

Several schools will pilot using Education Assistants for noon hour supervision and bus supervision as part of their posted position. This will increase Education Assistant's hours.



Adjustments to clerical positions and custodial positions will be made to reflect changes in school populations. The net of the resulting salary cost reductions and increases is not expected to be significant.

The Board approved increases in facility rental fees and transportation fees at the March 15, 2023, regular Board meeting. Additional revenue from these changes will be budgeted to be offset by inflationary costs.

#### **USE OF RESERVES**

The recommendations utilize the following Operating Fund reserves to balance the budget:

| Reserve                          | Budgeted utilization \$ |
|----------------------------------|-------------------------|
| Indigenous Education Commitments | 623,535                 |
| Unrestricted reserves            | 682,565                 |
| Total                            | 1,306,100               |

The total agrees to the budgeted prior year surplus appropriation of \$1,306,100 on schedule 2, page 6 of the proposed Original Budget Bylaw document.

The use of unrestricted reserves of \$682,565 reflects an increase of \$105,000 over the current year's amended budget. Staff expect much of this to be offset by additional funding for non-unionized wage increases. The Province has yet to confirm that funding.

The multi-year financial plan forecasts the unrestricted reserves over the next three years.

#### **CONSIDERATION OF FEEDBACK FROM PUBLIC AND STAKEHOLDERS**

#### FEEDBACK ON DRAFT RECOMMENDATIONS

The Superintendent's preliminary recommendations were posted on the School District website along with a feedback form for further input. One response was received, as follows:

I would like to congratulate the Board and management on presenting a well-thought-out budget. I feel like this has been a budget that has received the required attention and effort it deserves, unlike the previous 4 years!

You managed to increase services on a ground level, particularly for the students that require it most, and kept the funds in the classroom and schools. I would also like to commend you for the fund dedicated to try to reduce absenteeism through support and focus on mental health for staff.

Finally, it is evident through this budget that the organization is finally moving away from the dependency on balancing the budget through surplus funds. If the plan holds as presented, you should be in a position to start rebuilding the reserve fund that was drained over the last 5 years, by next year. It was good to see the increased funding from the province as well!

Congratulations on this budget which should serve the achievement of your aggressive strategic plan.



#### FEEDBACK COLLATED DURING THE BUDGET CONSULATION PROCESS

The following feedback – also documented in the April 5<sup>th</sup> preliminary recommendations – was provided during the budget consultation process.

# STUDENT VOICE

Student Voice provided the following feedback:

| Request  | Action  |
|--|---|
| Mental health representative accessible to students that need mental health advice | Additional 0.5FTE counselling time and a variety of other mental health related items.  |
| Cultural Assent workshop   | This feedback will be considered further for action within existing budgets   |
| Accessibility in schools   | Additional \$20,000 to work towards having schools that are truly accessible for all.  The newly created 'Accessible British Columbia Act' mandates that the District must develop by September 2023:  an accessibility committee; an accessibility plan; and, a tool to receive feedback on accessibility, such as an email to receive comments.  The Superintendent will invite representatives of Student Voice to participate in the committee. |
| Offer more Arts education courses  | This feedback will be provided to school principals to assist them in their course allocation and scheduling.   |

# VERNON TEACHER-LIBRARIAN ASSOCIATION

The Vernon Teacher-Librarian Association recommended an increase in 0.1 FTE of teacher-librarian time at each elementary school. The Superintendent's Recommendations reflect an increase of 0.1 FTE in teacher-librarian time at four elementary schools.

## VERNON TEACHERS' ASSOCIATION

The Vernon Teachers' Association requested the following budget items:



| Request   | Action  |
|---|---|
| Additional Education Assistants in kindergarten classes | Leadership is considering additional early-learning support in kindergarten classes utilising newly announced funding. Further information on this will be provided to the Board at a later date. |
| 2 more ELL teachers                                     | Additional 2.5 FTE ELL teachers.  |
| One elementary counsellor for every two schools         | Additional 0.5 FTE counselling time.  |
| 1 more Speech Language Pathologist                      | No budgetary action at this time.   |
| 1 more behaviour intervention specialist                | No budgetary action at this time.   |
| 1 more occupational therapist                           | Creation of a therapy assistant position to support occupational therapy and physiotherapy  |
| 1 more physical therapist                               | Creation of a therapy assistant position to support occupational therapy and physiotherapy  |
| Mentorship coordination                                 | Addition of 2 FTE staff to the Learning department, including the mandate of supporting teacher mentorship.   |
| TTOC automatic call out system                          | An automatic call out system is on track to be implemented this school year.  |
| In-service training during the school day               | A variety of professional development opportunities are offered throughout the year.  |
| 4-day work week   | The 2023/2024 school calendar includes seven four-day work weeks through the use of statutory holidays.   |
| Half-day collaboration time/week                        | No budgetary action at this time.   |

# CUPE 5523

CUPE 5523 made the following budget requests, in priority order.

| Request  | Action   |
|--|--|
| No reduction in the staffing of CUPE employees                                     | The staffing of CUPE employees is increased.                         |
| Participation of CUPE employees in Truth and Reconciliation Pro-D day of each year | This can be accomplished within existing funding.                    |
| Fund 1 hour / month for EAs to attend meetings, prep time or staff meetings        | See earlier narrative regarding utilisation of Education Assistants. |



| Request  | Action  |
|--|---|
| Promote the use of our facilities for before and after school childcare staffed by CUPE Employees. Continue to expand Seamless Childcare and Just 84 Programs. | Seamless childcare and Just B4 programs will be expanded using CUPE staff and targeted funding. Before and after school childcare spaces are being created at several school sites in partnership with the Boys and Girls Club of the Okanagan. |
| Provide \$20,000 more in funding for wellness events in our school district. Money could be specific for the committee to spend or portioned out to worksites. | This request is directly reflected in the proposed budget changes.  |

#### DISTRICT PARENTS' ADVISORY COUNCIL

DPAC made the following recommendations.

| Request  | Action   |
|--|--|
| No cuts to direct services to students at the school/classroom level   | Increases to services for students are reflected in the proposed changes.  |
| Refraining from burdening families with additional fees or monetary impacts                                    | The province will provide significant targeted funding to expand the District's food programs, reducing financial burdens on families. The targeted affordability fund is expected to have carry-forward amounts available to continue reducing costs to families. |
| Concern that the district has continuously used the reserve fund over the past 4 years to balance its budgets. | The multi-year financial plan at the end of this document reflects a plan to get the Board to a financial position where use of reserves is not required to maintain existing service levels.  |

#### OKANAGAN INDIAN BAND

The Board's Financial Planning and Reporting Policy 610 requires that 'Representatives of the Board will consult with representatives of the Okanagan Indian Band to determine how best to gain informed input from the Okanagan Indian Band.' Representatives of OKIB were consulted, and OKIB choose not provide input into the budget this year.

# OTHER PUBLIC FEEDBACK

The Board sought input from the public through the School District 22 Budget Consultation Form. 170 responses were received between February 1 and February 9, 2023. These responses covered a wide spectrum of topics. The most common topics overlap with the requests covered in the earlier sections.